# **Occidental College**

Report on Audited Financial Statements For the Years Ended June 30, 2006 and 2005

# PRICEWATERHOUS

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#### **Report of Independent Auditors**

Board of Trustees Occidental College

In our opinion, the accompanying balance sheets and the related statements of activities and of cash flows present fairly, in all material respects, the financial position of Occidental College (the "College") at June 30, 2006 and 2005, and the changes in its net assets and its cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America. These financial statements are the responsibility of the College's management. Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits of these statements in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

As discussed in Note 12 of the financial statements, the College applied the provisions of FASB Interpretation No. 47 and changed its method of reporting conditional asset retirement obligations.



December 18, 2006

# Occidental College Balance Sheets As of June 30, 2006 and 2005

	2006	2005
Assets		
Cash and cash equivalents	\$ 1,742,722	\$ 8,913,115
Assets whose use is limited	42,686,769	42,724,008
Student accounts receivable, less allowance for doubtful		
accounts of \$163,034 and \$187,618 at June 30, 2006	202.422	440.054
and 2005, respectively Contracts and grants receivable	288,120 726,885	443,954 862,393
Student notes receivable, less allowance for doubtful	720,000	002,393
accounts of \$2,265,028 and \$2,208,117 at June 30,		
2006 and 2005, respectively	16,050,105	16,113,999
Contributions receivable, net	2,133,754	2,291,675
Inventories	523,412	501,685
Trust deeds receivable	2,924,394	3,154,609
Investments Preparty and equipment, not	365,347,669	322,245,836
Property and equipment, net Other assets	82,138,879 2,366,436	77,530,350 600,594
Deposits with bank trustees	137,852	194,130
Bond issuance costs	1,312,546	1,359,423
Assets held in trust by others	12,588,806	12,656,070
Total assets	\$ 530,968,349	<u>\$ 489,591,841</u>
Liabilities and Net Assets Liabilities		
Accounts payable and accrued expenses	\$ 9,481,910	\$ 9,977,132
Student deposits and deferred revenue	3,255,067	3,919,142
Note payable	, , <u> </u>	282,432
Bonds payable	70,543,000	70,600,000
Bond premium, net	2,044,481	2,117,498
Government loans payable	4,167,567	4,167,567
Annuities payable Other liabilities	12,188,077 <u>2,711,835</u>	11,133,803
Other habilities	2,711,000	
Total liabilities	104,391,937	102,197,574
Commitments and contingencies (Note 11)		
Net Assets		
Unrestricted	286,989,486	257,964,506
Temporarily restricted	20,192,207	16,349,732
Permanently restricted	119,394,719	113,080,029
Total net assets	426,576,412	387,394,267
Total liabilities and net assets	<u>\$ 530,968,349</u>	<u>\$ 489,591,841</u>

The accompanying notes are an integral part of these financial statements.

# Occidental College Statements of Activities For the Year Ended June 30, 2006 (with comparative totals for the year ended June 30, 2005)

	Unrestricted	Temporarily Restricted	Permanently Restricted	2006 Total	2005 Total
Operating Revenues Tuition and fees Less: Financial assistance	\$ 56,058,197 (20,121,691)	\$ <u>-</u>	\$ <u>-</u>	\$ 56,058,197 (20,121,691)	\$ 54,808,970 (20.075,215)
Net tuition revenue	35,936,506			35,936,506	34,733,755
Private gifts, grants, and contracts Federal and state grants and contracts Auxiliary sales and services Investment income designated for	10,756,854 2,537,275 13,694,189	3,578,855 - -	5,381,804 - -	19,717,513 2,537,275 13,694,189	21,061,743 2,646,503 13,295,930
operations Other	13,101,322 <u>1,725,990</u>			13,101,322 1,742,533	12,765,225 1,283,506
Total revenues	77,752,136	3,583,246	5,393,956	86,729,338	<u>85,786,662</u>
Operating Expenditures Educational and general expenditures					
Instruction	27,538,074	_	_	27,538,074	26,706,390
Research	2,042,791	_	_	2,042,791	2,022,283
Public service	4,641,497	_	_	4,641,497	2,890,251
Academic support	5,450,718	_	_	5,450,718	5,504,592
Student services	8,607,524	_	_	8,607,524	7,882,012
Institutional support	16,055,950	_	_	16,055,950	14,091,834
Auxiliary enterprises expenditures	<u>12,452,998</u>			12,452,998	12,056,069
Total expenditures	76,789,552			76,789,552	71,153,431
Operating income	962,584	3,583,246	5,393,956	9,939,786	14,633,231

# Occidental College Statement of Activities For the Year Ended June 30, 2005

	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
Operating Revenues				
Tuition and fees	\$ 54,808,970	\$ -	\$ -	\$ 54,808,970
Less: Financial assistance	(20,075,215)		<del></del>	(20,075,215)
Net tuition revenue	34,733,755	-	-	34,733,755
Private gifts, grants, and contracts	10,662,986	5,787,504	4,611,253	21,061,743
Federal and state grants and contracts	2,646,503	_	_	2,646,503
Auxiliary sales and services	13,295,930	_	_	13,295,930
Investment income designated for operations	12,765,225	_	_	12,765,225
Other	1,283,506	_	_	1,283,506
Net assets released for operations	38,959	(38,959)	<u> </u>	<u>_</u>
Total revenues	75,426,864	5,748,545	4,611,253	85,786,662
Operating Expenditures				
Educational and general expenditures				
Instruction	26,706,390	_	_	26,706,390
Research	2,022,283	_	_	2,022,283
Public service	2,890,251	_	_	2,890,251
Academic support	5,504,592	_	_	5,504,592
Student services	7,882,012	_	_	7,882,012
Institutional support	14,091,834	_	_	14,091,834
Auxiliary enterprises expenditures	12,056,069	<u>_</u>	<u>_</u>	12,056,069
Total avanadituras	74 450 404			74 452 424
Total expenditures	71,153,431	<del>_</del>		<u>71,153,431</u>
Operating income	4,273,433	5,748,545	4,611,253	14,633,231
Other Changes in Net Assets				
Net assets released for capital expenditures	1,101,979	(1,101,979)	_	_
Annuity funds released	207,649	(207,649)	_	_
Present value adjustment for annuities Change in fair market value of assets held in trust	(206,177)	(241,375)	(696,338)	(1,143,890)
by others	_	(79,519)	142,011	62,492
Realized and unrealized gains, net of allocation to operations and net of investment expense of				
\$956,448 for the year ended June 30 2005	04 754 540	050.400	4 504 004	22 000 074
Decrease in student loan reserve	21,751,510	653,460	1,504,001	23,908,971
Redesignation	608,157 186,298	(496 209)	_	608,157
Redesignation	100,290	(186,298)	<del>_</del>	
Total other changes in net assets	23,649,416	(1,163,360)	949,674	23,435,730
Changes in net assets	27,922,849	4,585,185	5,560,927	38,068,961
Net assets, beginning of year	230,041,657	11,764,547	107,519,102	349,325,306
Net assets, end of year	<u>\$ 257,964,506</u>	<u>\$16,349,732</u>		

# Occidental College Statements of Cash Flows For the Years Ended June 30, 2006 and 2005

	2006	2005
Cash flows from operating activities		
Changes in net assets	\$ 39,182,145	\$ 38,068,961
Adjustments to reconcile changes in net assets to		
net cash used in operating activities		
Depreciation and amortization	4,545,551	5,141,362
Gifts of stock and securities	(3,961,523)	(4,651,171)
Cumulative effect of change in accounting principle	2,711,835	
Net unrealized and realized gains on investments	(33,889,775)	(30,860,629)

#### 1. Operations and Summary of Significant Accounting Policies

#### **Nature of Operations**

Occidental College (the "College") is an independent, coeducational college of liberal arts and sciences, founded in 1887. Occidental College seeks to provide an education of high quality in the best tradition of the liberal arts, emphasizing thorough competence in a chosen field of study together with a broad understanding of our historical and cultural heritage and the relationships among fields of knowledge. The College is accredited by the Western Association of Schools and Colleges.

#### **Basis of Accounting and Reporting**

The accompanying financial statements of the College, a not-for-profit educational institution, have been prepared on the accrual basis of accounting in accordance with standards generally accepted in the United States of America and with the American Institute of Certified Public Accountants' Audit and Accounting Guide, *Not-for-Profit Organizations*.

Revenues, gains, expenses and losses are classified based on the existence or absence of donor-imposed restrictions. Accordingly, net assets of the College and changes therein are classified and reported as follows:

#### **Unrestricted Net Assets**

Unrestricted net assets are comprised of assets which are for operating purposes or assets which are not subject to donor-imposed restrictions and are general in nature. Unrestricted net assets have been segregated into the following categories:

Designated – Educational and general – includes funds that are internally designated for operational or special use.

Designated – Functioning as endowment – includes certain gifts not otherwise restricted and Board designations of assets to function as endowment, realized and unrealized gains, and reinvested income on endowment funds unless restricted by the terms of the donor agreement.

Designated – Student loan funds – includes lending activity to students utilizing College resources designated for that purpose as well as funds intended for a general College loan program.

Designated – Life income and annuity contracts – the College has legal title to life income and annuity contracts and agreements, subject to life interests of the beneficiaries. No significant financial benefit is or can be realized until the contractual obligations are released.

Designated – Renewal and replacement – includes amounts internally designated for renewal and replacement of property and equipment.

Invested in property and equipment – includes property and equipment stated at cost or fair market value at the date of gift, less accumulated depreciation. Depreciation is computed on a straight-line basis over the estimated useful lives for land improvements (20 years), buildings and improvements (40 years), and equipment and library books (5-10 years). The College follows the policy of generally recording contributions of long-lived assets directly to unrestricted net assets. However, if the donor stipulates how long the assets must be used, the contributions are recorded as temporarily restricted support. Upon disposition of assets, the cost and related accumulated depreciation is removed with the resulting gain or loss recognized in unrestricted net assets.

#### 1. Operations and Summary of Significant Accounting Policies (Continued)

#### **Temporarily Restricted Net Assets**

Temporarily restricted net assets are those assets whose use by the College is subject to donor-imposed stipulations that can be fulfilled by actions of the College pursuant to those stipulations or that expire by the passage of time. Such assets include certain charitable remainder unitrusts, pooled income funds, gift annuities, and certain pledges receivable for which the ultimate purpose of the proceeds is not permanently restricted.

#### **Permanently Restricted Net Assets**

Permanently restricted net assets are those assets subject to donor-imposed stipulations that they be maintained in perpetuity by the College. Generally, the donors of these assets permit the College to use all or part of the investment return on these assets for unrestricted purposes. Such assets primarily include the College's permanent endowment, certain charitable remainder unitrusts, and loan funds established by outside donors.

#### **Revenues and Expenses**

Student tuition and fees are recorded as revenues in the period during which the related academic services are rendered. Student tuition and fees received in advance of services to be rendered are recorded as deferred revenues.

Contributions are reported as increases in the appropriate category of net assets, except contributions that the donor restricts where the restrictions are met within the same fiscal year, as these contributions are included in unrestricted net assets. Contributions other than cash are recorded at their fair market value or net realizable value at the date of gift.

Revenues from grants and contracts are exchange transactions so are recognized as allowable expenditures under such agreements as incurred.

Revenues from sources other than contributions are reported as increases in unrestricted net assets. Gains and losses on investments are reported as increases or decreases to the appropriate net asset category.

Expenses are generally reported as decreases in unrestricted net assets. Expirations of temporary restrictions on net assets are reported as reclassifications from temporarily restricted net assets to unrestricted net assets. Temporary restrictions on gifts to acquire long-lived assets are met in the period in which the assets are acquired or placed into service.

Contributions, including unconditional promises to give, are recognized as revenue in the period received. Conditional promises to give are not contributions until the conditions on which they depend are substantially met. Unconditional promises to give are donor commitments where there is sufficient evidence they exist, verifiable documentation, no ambiguous conditions, and legally enforceable. If these contributions are to be received after a year and/or over a number of years, they are discounted at a rate equivalent with the long-term applicable federal rate ("AFR"). The discount is amortized and recorded as additional contribution revenue in accordance with the donor-imposed restrictions, if any. In addition, an allowance for uncollectible promises to give, based on past collection experience, is recorded.

The financial statements present expenses by functional classification in accordance with the overall educational mission of the College.

#### 1. Operations and Summary of Significant Accounting Policies (Continued)

#### Revenues and Expenses (Continued)

Depreciation expense is allocated directly based upon the nature of the underlying assets. Interest expense on external debt is allocated to the functional categories which have benefited from the proceeds. Plant operations and maintenance represents space-related costs that are allocated to the functional categories directly and/or based on the square footage occupancy.

#### **Cash and Cash Equivalents**

Cash and cash equivalents include short-term, highly liquid investments with a maturity of three months or less at the time of purchase. Cash and cash equivalents representing assets held as endowment and similar funds and assets held for annuity and life income payments are included in long-term investments. Cash and cash equivalents are reported at cost which approximates fair value.

The College has cash balances that periodically exceed the Federal Deposit Insurance Corporation limit of \$100,000 per depository bank.

#### **Assets Whose Use Is Limited**

Certain proceeds of the serial bonds (see Note 7) held by trustees are limited as to use in accordance with the requirements of the trust aense is alloper 2s.20.9162 0 2030 Taort0003 Tsce ch. sBT/TT2yofa

## 1. Operations and Summary of Significant Accounting Policies (Continued)

#### **Total Return Policy**

Unrestricted revenue is supplemented by the transfer of additional amounts from unrestricted net assets designated as endowment income to result in a total return from such investments equivalent to between 5% and 6% of the average market value (as defined) of the investments over a three-year period. Additional amounts may be transferred from unrestricted net assets designated – functioning as endowment to undesignated educational and general net assets at the discretion of the Board of Trustees.

#### **Inventories**

Inventories in the bookstore, ca

## 1. Operations and Summary of Significant Accounting Policies (Continued)

#### **Student Loans**

The College administers a federal student loan program, the Perkins Student Loan program. Loans made under this program have a ten-year repayment period, with interest rates between 3% and 6%. In the event of termination of the program, the loan repayments would be distributed to the federal government and the College on the basis of their relative contributions to the program. It is anticipated that any uncollectible loan balances would be treated in a similar

## 2. Investments

The following is a summary of securities and other investments held at June 30, 2006 and 2005:

		June 30, 2006	
	Cost	Market	Carrying
	Basis	Value	Value
Cash and cash equivalents	\$ 26,375,091	\$ 26,375,091	\$ 26,375,091
Debt securities	60,475,329	59,182,341	59,182,341
Equities	150,435,238	191,999,995	191,999,995
Other equity investments	56,086,421	84,242,798	84,242,798
Venture capital	272,997	279,754	272,997
Real estate	3,274,447	3,274,447	3,274,447
	<u>\$ 296,919,523</u>	\$ 365,354,426	\$ 365,347,669
		June 30, 2005	
	Cost	Market	Carrying
	Basis	Value	Value
Cash and cash equivalents	\$ 21,234,171	\$ 21,234,171	\$ 21,234,171
Debt securities	59,381,911	61,482,321	61,482,321
Equities	147,771,069	177,879,088	177,879,088
Other equity investments	39,580,000	56,710,019	56,710,019
Venture capital	305,790	306,552	305,790
Real estate	4,634,447	4,634,447	4,634,447
	\$ 272,907,388	\$ 322,246,598	\$ 322,245,836

The following schedule summarizes the College's investment return for the years ended June 30, 2006 and 2005:

	2006	2005
Dividends, interest and rents	\$ 11,024,099	\$ 6,770,015

## 2. Investments (Continued)

Where permitted by gift agreement and/or applicable government regulations, investments are pooled. Pooled investments and allocations of pooled investment income are accounted for on a unit-market value method. The following schedule summarizes the College's pooled investments for the years ended June 30, 2006 and 2005:

	2006	2005
Unit-market value at end of year	\$ 387.27	\$ 350.54
Units owned Unrestricted		
Funds functioning as endowment	<u> 176,659</u>	<u>171,043</u>
Total unrestricted	<u> 176,659</u>	171,043
Permanently restricted Endowment funds	638,385	627,240
Total permanently restricted	638,385	627,240
Total units	<u>815,044</u>	798,283

At June 30, 2006 and 2005, investments include \$31,535,349 and \$27,974,045, respectively, in securities related to life income and annuity contracts.

#### 3. Trust Deeds Receivable

The College held notes receivable from faculty members and administrators totaling approximately \$2,749,000 and \$2,961,000 at June 30, 2006 and 2005, respectively. These notes are included in the trust deeds receivable balance on the Balance Sheet and are recorded at cost. Such loans were issued under the College's housing assistance program, and are collateralized by first or second deeds of trust. Interest rates range from 5.0% to 6.61% with maturities up to 20 years. The College has \$755,278 of non-interest-bearing loans included in this amount at June 30, 2006 and 2005.

#### 4. Contributions Receivable

Unconditional promises to give are included in the financial statements as contributions receivable and gift revenue in the appropriate net asset category. Contributions are recorded after discounting at the long-term AFR to the present value of future cash flows. The AFR ranged from 4.48% and 2.48% for the years ended June 30, 2006 and 2005. Amortization of the discount is included in gift revenue.

## 4. Contributions Receivable (Continued)

Contributions receivable are expected to be realized as follows:

	2006	2005
In one year or less Between one year and five years	\$ 1,078,573 1,276,752	\$ 1,779,077 726,600
Less: Discount Allowance for uncollectible amounts	2,355,325 (105,395) (116,176)	2,505,677 (49,915) (164,087)
Contributions receivable, net	<u>\$ 2,133,754</u>	<u>\$ 2,291,675</u>
Contributions receivable at June 30, 2006 have the follow	ing restrictions:	
Endowment for programs, activities and scholarships Building construction Education and general		\$ 983,873 325,500 1,045,952
Total		\$ 2,355,325

### 5. Property and Equipment

Property and equipment consists of the following at June 30, 2006 and 2005:

	2006	2005
Land and improvements Buildings Furniture and equipment Construction-in-progress	\$ 8,900,037 109,880,737 29,475,925 4,282,368	\$ 7,400,988 102,034,591 26,881,148 7,496,311
	152,539,067	143,813,038
Less: Accumulated depreciation	(70,400,188)	(66,282,688)
Property and equipment, net	\$ 82,138,879	<u>\$ 77,530,350</u>

Depreciation expense for the years ended June 30, 2006 and 2005 was \$4,571,691 and \$4,152,557, respectively.

#### 6. Note Payable

On December 11, 2003, the College signed a Promissory Note (the "Note") with a bank in the amount of \$1,800,000. The balance of \$282,432 was paid in full as of June 30, 2006, pursuant to the terms of the Note.

# 7. Bonds Payable

Bonds payable at June 30, 2006 are summarized as follows:

<b>Authorized</b>	Remaining	Remaining	Deposits
and	Interest	Bonds	with Bank
Issued	Rates	Outstanding	Trustees

## 8. Net Assets

Net assets consist of the following at June 30, 2006 and 2005:

	2006	2005
Net assets		
Unrestricted:		
Designated – educational and general	\$ 9,129,913	\$ 10,891,531
Designated – functioning as endowment	225,162,403	193,843,616
Designated – student loan funds	3,055,951	2,664,958
Designated – life income and annuity contracts	2,519,173	2,326,879

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## 10. Fundraising Expenses

During the years ended June 30, 2006 and 2005, the College incurred fundraising expenses of approximately \$3,180,000 and \$2,999,000, respectively, exclusive of expenses for Alumni Relations and Public Relations.

#### 11. Commitments and Contingencies

In connection with certain other equity investments, the College has committed to make additional investments totaling approximately \$10,350,000 over the next several years.

The College redeemed its equity ownership in the College Liability Insurance Company ("CLIC"). At June 30, 2006, the College carried a receivable from CLIC in the approximate amount of \$482,000 on its Balance Sheet, which was paid in July 2006. The College has no further liability associated with CLIC.

In the normal course of operations, the College is named as a defendant in lawsuits and is subject to periodic examinations by regulatory agencies. After consultation with legal counsel,

# 12. New Accounting Standards (Continued)

Upon adoption of FIN 47, the College recogniz